

London School of Science & Technology Ltd
Financial Statements
30 June 2024

London School of Science & Technology Ltd

Financial Statements

Period from 1 April 2023 to 30 June 2024

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London School of Science & Technology Ltd

Officers and Professional Advisers

The Board of Directors

Mr Syed Baqar Abbas Zaidi
Mr James Kirkbride (resigned 4 October 2024)
Dr George Panagiotou
Ms Benish Fatima Zaidi
Mr Ali Jafar Zaidi
Mr Naseer Ahmed

Registered office

Memo House
1st Floor, Kendal Avenue
London
W3 0XA

Business address

Memo House
1st Floor, Kendal Avenue
London
W3 0XA

Auditor

K K Associates
Chartered Accountants & Statutory Auditor
305 Crown House
Park Royal
North Circular Road
London
NW10 7PN

London School of Science & Technology Ltd

Strategic Report

Period from 1 April 2023 to 30 June 2024

The directors present the Strategic report of London School of Science & Technology Ltd (“LSST” or “the School”) for the period ended 30 June 2024.

Results and dividends

The trading results for the fifteen months ended 30 June 2024, and the School’s financial position at the end of the period, are shown in the attached financial statements.

Dividends amounting to £4,256,227 have been paid during the year.

Principal activity of the Business

London School of Science & Technology Ltd is one of the largest and leading providers of higher education, specialising in the delivery of business, health and social science courses. LSST acts as a college of the universities. LSST has no other business except teaching university students. It follows all the university policies and procedures (about admission, enrolment, teaching materials, examinations, and assessments). Universities award the degree to all the students who pass the examinations, and later organise the degree ceremony at their campuses. During this period, LSST has also conducted Diploma in Education and Training program for its graduates. The program was conducted on the request of students, which will provide job opportunity for its students.

The School operates now from six campuses in the UK; 2 in London/Wembley, 1 in London/Stratford, 1 in London/Elephant and Castle, 1 in Luton, and 1 in Birmingham/Aston. In addition, the School has a head office situated in London’s Park Royal/Acton where all key business functions are based, including senior management, finance, legal services, human resources, exams and assessments, registry, and quality assurance.

During the period LSST acquired 100% ownership of Zabs Properties Ltd which company owns the London/Stratford campus building.

The School seeks to develop rounded graduates who have the skills, integrity, and commitment to make a positive impact on the communities in which they live and work. Courses must therefore anticipate, and be responsive, to the changing societies in which our graduates will work and live. LSST continues to have the Vision, Mission, Objectives & Values noted below.

Vision

To support individuals of all backgrounds, abilities and aspirations in order to fulfil their potential through learning, achievement and progression. To be a modern school of quality.

Mission

To be recognised as a leading provider of further and higher education that is inclusive, inspiring and free from barriers to learning, leading to rewarding careers.

Objectives

To develop, extend further and deliver academic and professional qualifications at all levels of the national curriculum framework according to local demand.

To acquire and maintain resources in line with growing student numbers and enhance institutional capabilities in order to support students in their endeavours to successfully complete their studies.

To adopt best practices in leadership, governance, management and administration in order to ensure a healthy and safe environment for all stakeholders, enhance the educational journey of learners and promote student engagement.

London School of Science & Technology Ltd

Strategic Report *(continued)*

Period from 1 April 2023 to 30 June 2024

To maintain institutional sustainability in order to ensure continuing operations and safeguard the well-being of all stakeholders.

Values

- Transparency
- Accountability
- Integrity
- Professionalism
- Excellence

Support from universities to its students

Universities offer its enrolment services, I.D cards, access to library facility, access to complete online system (i.e. university intranet portal, course information, course materials, online submission of assignments, and online results facility to view and download).

In brief, universities reserve full rights to manage their students (e.g. enrol a student, remove a student, to award pass/fail grades, listen to complaints etc)

Key developments

LSST's performance has further improved and this is evidenced by very good NSS reports again which are even better than its university partners. Some of the key factors that led to these improvements are listed below.

NDAP – New Degree Awarding Powers

LSST is now in process of applying for NDAP. LSST is working hard on this project. It is expected to start from September 2025 if all expected positive developments take place.

SITS – School Management Software

LSST is in process of implementing a 2nd industry standard software SITS in addition to the existing SMS software.

Enhancement of campuses

Significant further campus facility enhancements have been completed both in services and resources available to students e.g. IT equipment, cafeteria, security.

Academic Support Centre

Increased reach out, post pandemic and support of students at academic risk.

Student Academic Progress Review (SAPR)

To standardise the management of students' academic progression and continuation and to ensure that there is parity of student academic experience across all the company academic provision and with all universities.

London School of Science & Technology Ltd

Strategic Report *(continued)*

Period from 1 April 2023 to 30 June 2024

Personal Academic Tutor

Academic guidance

Reviewing student performance via SAPR.

Academic support

Sustainability and Growth Outlook

LSST has finalised a Masters Program with a university. The Program was started from September 2023. This will provide a good opportunity for students graduating from LSST to continue further studies at LSST.

LSST is operating at the standards of its universities and in some respects is performing better than expected. LSST's teaching standards and service to students have significantly been enhanced. This has made LSST more attractive to students as compared with other institutions.

LSST's robust financial strength meant that there was no need at all to raise finance. The financial strength of LSST is evident in its profitable track record and its strong and sound Balance Sheet. LSST has also developed systems to monitor financial health and to intervene if there are any issues.

As of now LSST does not have any long term or short-term borrowings and does not expect any need for borrowings in the future.

LSST has decided to open a sizeable new campus in London to meet student demand. A building is already being enhanced, which will become another LSST campus.

Business review

LSST has achieved OfS registration. This is going to lead to further growth of LSST's business activities.

The student numbers and revenues of London School of Science & Technology Ltd have increased in 2023/2024 when compared with the previous year, and are expected to increase further in 2024/2025.

LSST is a dynamic and proactive higher education provider where the directors and senior managers work diligently and collectively to ensure the organisation is able to meet present and future challenges. The directors of LSST are confident that the organisation will continue to meet and exceed regulatory, university and student expectations.

Value for Money

Value for money for students is provided by delivering high quality teaching and culturing an environment which inspires individuals to succeed. By protecting and enhancing our reputation we ensure that the value of an education continues to put our graduates in good stead.

LSST aims to be of value to society and to inspire and encourage our students and alumni to contribute positively to help shape a more sustainable and well-rounded society.

LSST provides value for money for students and taxpayers by ensuring that the School finances are managed and governed efficiently and effectively.

London School of Science & Technology Ltd

Strategic Report *(continued)*

Period from 1 April 2023 to 30 June 2024

Principal risks and uncertainties

There are no significant risks and uncertainties. LSST has consistently achieved its student recruitment targets. Its robust Balance Sheet shows that there is no liquidity risk. There is no bad debt and credit risk also because the student fees is paid by the universities who receive funds from Student Loans Company.

LSST Board of directors regularly reviews any possible risks to the business of LSST. This is discussed in Board meetings and action is taken, if necessary, to ensure that that any possible risk remains at a low level.

Student progression, retention, and attendance continues to be at a high level.

The School continues to grow its student numbers in a controlled and sustainable manner, carefully balancing income generation targets against estate capacity and the need to protect the quality of the student experience. The system of internal control, including financial, operational and risk management which is designed to protect the School's assets and reputation, continues to be developed.

Based on the strategic intent, the Executive Committee members undertakes a comprehensive review of the risks to which the School is exposed. They identify systems and procedures, including specific preventable actions which should mitigate any potential impact on the School. The internal controls are then implemented, and the subsequent year's appraisal will review their effectiveness and progress against risk mitigation actions.

The significant financial risks are reviewed by the Audit Committee at least twice a year at their meetings. Financial risks have been tested through external audit protocols; recently these have assured the Board of Governors of the School's financial health and the sufficiency of its reserves.

The operating environment is one of rapid change which is reflected in the nature of the principal risk factors that may affect the School. This environment requires the Board of Governors, management and staff to be informed of the changes, aware of the opportunities and able to adapt.

Risk register is a tool that aims to help directors and managers evaluate and monitor risks to inform decision-making. Risk register provides oversight of key risks, and an awareness of the risk environment can help to meet strategic objectives effectively. Risk management establishes processes that support the meeting of objectives whilst protecting the School's staff, students, financial sustainability, and reputation.

LSST has refined and developed the latest iteration of its Risk Register template to give a clearer distinction between inherent and controlled risk to better consider strategic priorities.

Risks to the continuity and quality of students' learning experiences at LSST are captured within the School's Student Protection Plan, which sets out contingency plans should LSST be unable deliver learning its opportunities in full and/or as agreed at the point of sale.

Future Developments

LSST has been systematically expanding its Higher Education provision, in line with its mission statement and organisational objectives for more than 21 years and has constantly been acquiring learning resources according to student growth numbers.

Currently, all students are studying on a full-time basis. However, if/when market trends indicate that there is a demand to introduce part-time and flexible (distance learning) modes of study in the context of LSST's recruitment the college will support such a trend, assuming support and approval by its universities.

London School of Science & Technology Ltd

Strategic Report *(continued)*

Period from 1 April 2023 to 30 June 2024

In order to advance LSST's mission and vision and operationalise objectives, the strategy serves to achieve the following six objectives:

- 1) Increase overall enrolment numbers and participation on individual courses offered by LSST
- 2) Further LSST's commitment to widening participation and promote fair student access and inclusivity.
- 3) Enhance LSST's profile by creating a unique and attractive brand, through extensive PR and targeted promotional campaigns.
- 4) Reinforce the important role LSST plays within the community, by engaging in collaborative and outreach activities, and form new strategic partnerships.
- 5) Maximize overall student satisfaction and retention.
- 6) Implement all decisions and marketing activities based on extensive market research and analysis.

KPI - Quality, Academic and Finance

Throughout the year, the Board of Governors has received a range of reports which have included key performance indicators relevant to its HE provision. This includes a range of externally benchmarked metrics such as student retention, satisfaction, achievement and progression rates to employment, as well financial lead indicators such as applications, offers and enrolments.

Accountability for Institutional Quality and Standards

LSST delivers learning opportunities leading to awards conferred by its university partners; under these arrangements, awarding institutions and LSST are jointly responsible for the delivery and management of high quality of learning opportunities and the maintenance of academic standards in parity with national sector benchmarks.

LSST's responsibilities for quality management are substantial, regardless of any award validating arrangements maintained. The School exercises direct control over the management of students' day-to-day learning experiences, maintenance of academic standards and assurance and enhancement of learning opportunities. LSST's distinctiveness from its awarding bodies, and its general autonomy in learning delivery necessitates that the School is directly accountable to both students and to statutory and regulatory bodies for the quality of learning opportunities delivered on behalf of its award-validating partners.

Responsibility for Quality Assurance

The quality assurance processes are designed to recognise the shared responsibility for the setting and maintenance of the academic standards of the School's academic provision, they recognise the broad involvement of academic staff, students, and other stakeholders, working in partnership through membership of committees, groups, and panels.

Responsibility for quality and standards is shared by all those who support students' learning. It is exercised through the roles of individuals (such as the Course Leaders, Deans, Heads of Services and Departments and the Principal) and through the deliberations of committees and working groups; in other words, through the School's Executive and governance arrangements.

London School of Science & Technology Ltd

Strategic Report *(continued)*

Period from 1 April 2023 to 30 June 2024

Student and administrative services play an essential role in the assurance of quality, as the work of administrative colleagues bears directly on the student experience and their ability to succeed; for example, in providing and maintaining learning environments and support services, handling enquiries and complaints, and processing assessments. The joint involvement of academics and administrators in deliberations about quality management and improvement is therefore vital.

The responsibility for quality and standards extends to students themselves and LSST seeks to engage students, both individually and collectively, in the development and enhancement of learning opportunities. Students in representative roles have a formal responsibility to promote the interests of their student colleagues within the School's governance arrangements; the School ensures that suitable training and guidance is provided to students to aid them in fulfilling this brief.

Finance

As stated in the Statement of Comprehensive Income in the financial statements, the turnover and operating profit achieved, which were higher than expected, are as below.

	Fifteen months ended 30 June 2024	Year ended 31 March 2023
	£'000	£'000
Turnover	83,771	58,790
Operating profit	25,322	21,397

LSST marketing and admissions department work to achieve targets which have been set by universities and LSST Board of Governors. The actual results in recent years have been higher than the targets set.

Corporate Governance

London School of Science & Technology (LSST) is fully controlled by its Board of Governors (BoG) which is its ultimate authority and decision making body.

Under the outstanding leadership of the Board of Governors, LSST pursued its strategic aims. The Board of Governors continues to oversee the School's considerable progress in delivery of its strategy. The board prioritised student and staff wellbeing, and the provision of high-quality higher education programmes, whilst ensuring the School's financial sustainability.

The School does not hold its own Degree Awarding Powers and its taught programmes are validated under agreement with universities. The university requirements commit the School to embrace governance concepts that align with those of a publicly funded higher education provider to demonstrate the necessary transparency and probity for institutions which receive income from student loans. As such, the School operates its governance arrangements with due regard for the Public Interest Governance Principles set out within the University Regulatory Framework.

Our governance has to be flexible and adaptable to assure rigorous decision making with appropriate transparency and accountability.

Our committees work hard to respond nimbly to any uncertainty or changes taking into account the School's short, medium, and long-term financial situation and risk management. Throughout this period, the School demonstrated its financial resilience in, adopting a robust approach to scenario planning, and prudent operational management. The committees are:

London School of Science & Technology Ltd

Strategic Report *(continued)*

Period from 1 April 2023 to 30 June 2024

- Advisory Board
- Academic Board
- Finance Board
- Audit Committee
- Executive Committee
- Remuneration Committee

Their work enables the Board of Governors to make informed decisions.

The School is committed to exemplifying best practice in all aspects of corporate governance. The School acknowledges its statutory duty to conduct its affairs in a responsible and transparent way, and to take into account the requirements of the universities.

LSST is also committed to the principles of academic freedom and equality of opportunity in its approach to governance.

The School has a responsibility to ensure that slavery and human trafficking are not taking place in our business or in our supply chains. Our Modern Slavery and Human Trafficking Statement can be accessed on our website at: <https://www.lsst.ac/about/modern-slavery-statement>

The CEO has a general responsibility for maintaining and promoting the efficiency and good order of the School.

The Board of Governors is the governing body of the School, responsible for setting the general strategic direction of the institution, for ensuring proper accountability, and for the strategic oversight of its finances, property and investments and the general business of the School.

The Board of Governors ensure that it has adequate independent membership, together with student and staff representatives who are only appointed after demonstration that they satisfy the definition of 'fit and proper persons' as articulated by universities.

The Board of Governors has a number of committees, which undertake a lot of the detailed scrutiny on behalf of the Board and their decisions are reported back to the Board and, where relevant, other committees. All committees are formally constituted with written terms of reference.

Internal Control

There are two principal bodies of governance at LSST; its governing body (the Board of Governors) which has primacy in all matters of institutional strategy and core policy, and a devolved body for the independent oversight of academic standards and quality (the Academic Board). Authority for committing necessary resources and coordinating actions to carry out strategic plans and directives from the Board of Governors is delegated in practice to an Executive Committee, comprising the School's senior management and departmental heads.

The School's instruments of governance and terms of reference are set out within comprehensive guidance document: Governance and the London School of Science & Technology, which is published prominently on the School's public website.

London School of Science & Technology Ltd

Strategic Report *(continued)*

Period from 1 April 2023 to 30 June 2024

As the governing body of London School of Science and Technology, the Board of Governors has responsibility for maintaining a sound system of internal control that supports the achievement of policies, aims and objectives, while safeguarding public and other funds and assets for which the School is responsible in accordance with the responsibilities assigned to the governing body in the School's Governance Handbook.

The system of internal control is designed to manage and eliminate (where possible) the risk of failure to achieve policies, aims and objectives.

The School has reviewed and updated its risk management procedures, which continue to enable it to be fully compliant with universities and other regulators. The School keeps its Risk Register under review in order to better recognise and manage the risks it faces in the delivery of its strategic aims. It has been designed to cover all risks including governance, management, quality, reputational and financial, whilst focusing on the most important risks. The Risk Register provides an appraisal of the current and projected position for each risk, including a likelihood/impact matrix.

The School has a Remuneration and Audit Committee which is managed by an Independent Financial Consultant. The Board of Governors receives regular reports from Academic Board, Financial Board, Executive Committee, and other committees, which it reviews and updates its instructions relating to the School's internal control systems and audit checks.

The School strives to apply value for money considerations to all its processes and activities and this is supported by strong awareness and vigilance across the executive. The Board of Governors and the Audit Committee and Finance Board have adequate and effective arrangements in place to ensure value for money in accordance with university requirements.

Staff development done by LSST for all staff

LSST invests heavily in developing knowledge and skills to maintain our position as a leading learning organisation. LSST has a strong commitment to providing training and development. This includes thorough induction into the organisation and regular reviews of staff training and development needs.

One of the School's strategic objectives is: To adopt best practices in leadership, governance, management and administration in order to ensure a healthy and safe environment for all stakeholders, enhance the educational journey of learners and promote student engagement.

It is recognised that the success of the School depends on all staff - whatever their role - having the relevant skills, knowledge and competencies.

The School recognises that its staff are fundamental to its success. A strategic, professional approach to staff development helps LSST to attract and retain high-calibre staff with the skills and competencies necessary to deliver its objectives.

Staff development refers to all the policies, practices, and procedures used to develop the knowledge, skills, and competencies of staff to improve the effectiveness and efficiency both of the individual and the School.

The School actively encourages staff to avail themselves of the learning opportunities and resources that may be available to them under this policy and give timely reminders of any mandatory training and development activities in which staff are required to participate.

LSST ensures that the range of skills, competencies and expertise present within the School's workforce is continually enhanced and diversified through the provision of learning and development opportunities to all of its staff; it additionally seeks to ensure that the School's standards and practices are widely understood amongst its staff.

London School of Science & Technology Ltd

Strategic Report *(continued)*

Period from 1 April 2023 to 30 June 2024

There is a two day staff development event every September for new and continuing staff members. There are also staff development sessions organised for staff during the academic year.

All new staff will receive a comprehensive induction to the School, delivered jointly by line managers and members of the HR Department on the new starter's first day of employment.

Following induction of new staff, the School will continue to provide a variety of learning and development opportunities.

LSST maintains a subscription to Advance HE in order to support the continuous development of its academic staff members, who are able to gain recognition against the UK Professional Standards Framework at D1 (Associated Fellow), D2 (Fellow), D3 (Senior Fellow), and more experienced staff, to gain recognition at D4 (Principal Fellow). The School will make a contribution towards the cost of this of not less than half of the associated fees.

Staff benefits

LSST offers a range of wellbeing and work-life balance benefits to recognise and reward the essential contribution our colleagues make to our success and growth.

Some of our core benefits include:

Flexible working

LSST as a higher education provider is committed to being as flexible as possible in helping staff members to manage their wellbeing and work-life balance.

Staff Leave

LSST offers generous annual leave entitlement, which is linked to the length of service, in addition to all bank and other public holidays.

Staff health and welfare

All staff members can benefit from LSST's partnership with Vitality UK and are eligible for an annual Vitality Health check, online doctor appointments, life and health insurance and many other discounted offers.

Section 172 (1) Statement

In line with their duties under section 172 of the Companies Act 2006, the directors act in a way they consider would be most likely to promote the success of the School. The directors have regard, amongst other matters, to the:

- Likely consequences of any decisions in the long-term;
- Interests of the company's employees;
- Need to foster the company's business relationships with suppliers, customers and others;
- Impact of the company's operations on the community and environment;
- Desirability of the company maintaining a reputation for high standards of business conduct;
- and
- Need to act fairly as between members of the company.

London School of Science & Technology Ltd

Strategic Report *(continued)*

Period from 1 April 2023 to 30 June 2024

The directors have regard to the factors set out above in discharging the section 172 duties in addition to other factors they consider relevant to the decision being made. The directors, by considering the School's purpose, vision and values together with its strategic priorities and having a process in-place for decision-making, aim to make sure that their decisions are consistent and predictable.

Strategic Reviews

The School's strategy is to deliver world-class experiences and outcomes for students and employers, accelerate organic growth of the School and improve the School's operating efficiency and effectiveness in order to maximise value. The directors include both executive management and non-executive members. The directors are responsible for establishing and monitoring the implementation of the School's strategy, oversight of performance and risk management and setting a strong cultural foundation built around ethical values. Regular meetings are held between senior executives and directors where performance, key developments and future strategy are discussed. This approach allows the School to be more efficient and effective in responding to local economic, political, regulatory and other market changes that impact the School.

Financial and operational performance

The directors review matters relating to a variety of areas, including financial and operational performance, business strategy, key risks, governance, compliance, and legal and regulatory matters. They hold regular meetings and dialogue with senior management and consider all reports and other supporting information.

Stakeholder Engagement

The School's key stakeholders include its investors, customers, employees and regulators, the communities in which the School operates and the partners and suppliers that the School works with. The directors meet regularly at board meetings and discuss the School's performance and outlook, key developments, controls, student data and surveys and regulatory matters. The directors are aware that the School's success is impacted by its conduct with key stakeholders. For example, the directors and management teams regularly engage with employees and ascertain how involved and satisfied employees feel in their position, and action is taken to make improvements. In some instances, the directors engage directly with stakeholder groups while in other cases they communicate at an operational level.

The School promotes a culture of collaboration and inclusion. It is culturally diverse and recognizes the importance of engaging employees in such a positive way that they make their full contribution to the School and take advantage of development opportunities for them.

Customer and Supplier Relationships

Customer satisfaction is one of the School's key strategic goals. Feedback from students and universities is reviewed very carefully and taken into account in all decisions. The School engages with its students and universities in a variety of ways including through student groups and student surveys, and in regular meetings with universities. Some employees are dedicated to analysing customer experience and wellbeing.

The School also recognises the importance of good relationships with its suppliers in order to maximise efficiency, meet strategic priorities, and optimize costs. The School engages with suppliers on a regular basis through multiple communication channels to ensure that suppliers are providing the goods and services as anticipated by the School, and obtains feedback from suppliers in order to further improve the relationships.

London School of Science & Technology Ltd

Strategic Report *(continued)*

Period from 1 April 2023 to 30 June 2024

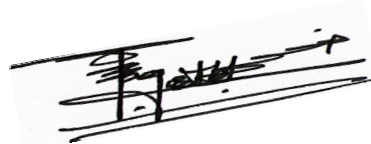
Environmental

The School also recognises its responsibility to reduce its environmental impact. The School analyses its energy performance to understand usage trends, identify opportunities for reduction and recognise the impacts of its energy saving efforts.

This report was approved by the board of directors on 14 November 2024 and signed on behalf of the board by:



Mr Ali Jafar Zaidi
Director



Mr Syed Baqar Abbas Zaidi
Director

Registered office: Memo House
1st Floor, Kendal Avenue London
W3 0XA

London School of Science & Technology Ltd

Directors' Report

Period from 1 April 2023 to 30 June 2024

The directors present their report and the financial statements of the group for the period ended 30 June 2024.

Directors

The directors who served the company during the period were as follows:

Mr Syed Baqar Abbas Zaidi
Mr James Kirkbride
Dr George Panagiotou
Ms Benish Fatima Zaidi
Mr Ali Jafar Zaidi
Mr Naseer Ahmed
Dr Abdul Matin Khan (Resigned 4 June 2023)

Dividends

Dividends amounting to £4,256,227 have been declared and paid during this year.

Future developments

The directors anticipate a favourable business environment. They believe that the company is in a good financial position and they remain confident that the company will continue to grow in future.

Greenhouse gas emissions and energy consumption

	Unit	2024	2023
	£	£	£
Emissions resulting from the purchase of electricity by the company for its own use	tCO ₂ e	185	177
Total emissions	tCO ₂ e	185	177
Total energy consumed	kWh	957,900	916,800
Tonnes per £ million of sales revenue		2.2	3.0

Methodologies for energy and emissions calculations

Energy usage in our properties amounted to 958 mWh (2023 - 917 mWh). This equates to 2.2 tonnes (2023 - 3.0 tons) of CO₂ per £ million of sales revenue.

Principal measures taken to increase energy efficiency

The School is committed to reducing its impact on the environment and is regularly taking steps to achieve this. It invests significant effort to achieve and maintain its carbon neutral status.

Employment of disabled persons

The School has a policy regarding disabled employees under which it fully considers applications for employment by disabled persons including their skills and capabilities. If any of the School's staff become disabled every effort is made that they are able to continue employment and if further training is needed, that is also provided. The School's policy is to ensure that any disabled employees are considered entirely the same as other employees when considering promotion, career development and training.

London School of Science & Technology Ltd

Directors' Report *(continued)*

Period from 1 April 2023 to 30 June 2024

Employee involvement

The School considers carefully all policies and related matters that affect employees. All matters that affect employees' interests are discussed and agreed with employees, at staff meetings. In these meetings the employees are also made aware of financial and economic aspects that are relevant to the School's performance. Ideas given by employees are taken into account in the discussions. The School and employees both benefit from this process. Matters of concern to employees are regularly communicated to them through information bulletins so that there is common awareness of the issues that are subsequently discussed with the employees and their department heads. There is no employee share scheme at present. However, bonuses are given based on employees performance.

Financial instruments

The company does not have financial exposure. Due to robust financial performance in the last few years, there are sufficient cash reserves to cover any unexpected events. These cash reserves are expected to increase in the next few years.

Other matters

The principle activity of the company is that of providing higher education courses and training programmes in business, information technology, health and social care, and English language.

Disclosure of information in the strategic report

The company has chosen in accordance with Companies Act 2006, s. 414((11) to set out in the company's Strategic report information required by Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the Directors' report. It has done so in respect of the company's performance, outlook, strategy, policies and future developments, and engagement with suppliers, customers and others.

Directors' responsibilities statement

The directors are responsible for preparing the strategic report, directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial period. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the company and the profit or loss of the group for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;

London School of Science & Technology Ltd

Directors' Report *(continued)*

Period from 1 April 2023 to 30 June 2024

- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Auditor

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the group and the company's auditor is unaware; and
- they have taken all steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the group and the company's auditor is aware of that information.

The auditor is deemed to have been re-appointed in accordance with section 487 of the Companies Act 2006.

This report was approved by the board of directors on 14 November 2024 and signed on behalf of the board by:



Mr Ali Jafar Zaidi
Director



Mr Syed Baqar Abbas Zaidi
Director

Registered office:
Memo House
1st Floor, Kendal Avenue
London
W3 0XA

London School of Science & Technology Ltd

Independent Auditor's Report to the Members of London School of Science & Technology Ltd

Period from 1 April 2023 to 30 June 2024

Opinion

We have audited the financial statements of London School of Science & Technology Ltd (the 'parent company') and its subsidiary (the 'group') for the period ended 30 June 2024 which comprise the consolidated statement of income and retained earnings, company statement of income and retained earnings, consolidated statement of financial position, company statement of financial position, consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 30 June 2024 and of the group's profit for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or the parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

London School of Science & Technology Ltd

Independent Auditor's Report to the Members of London School of Science & Technology Ltd *(continued)*

Period from 1 April 2023 to 30 June 2024

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial period for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

With regard to OfS requirements as stated in note 12 all income of the company is correctly stated in the category of fee income from taught awards.

The funds provided by OfS/SLC have been applied in accordance with relevant terms and conditions and, in our opinion, the requirements of OfS's accounts direction have been met.

London School of Science & Technology Ltd

Independent Auditor's Report to the Members of London School of Science & Technology Ltd *(continued)*

Period from 1 April 2023 to 30 June 2024

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We reviewed control environment of the group's industry (education), and the group's documentation (policies and procedures) relating to fraud and compliance with laws and regulations. The group teaches for university degrees and complies with their regulations, which we included in our review.

When we planned the audit, we included in our audit procedures such reviews and tests that are most likely to reveal any material irregularity including fraud.

We discussed with group management the steps designed to prevent fraud, irregularities, and the risk of management override. We ascertained their views, assessed and tested the adequacy and compliance of policies in place for prevention. They advised that they regularly review this matter in board and management committees' meetings and implement any decisions taken. We reviewed minutes of these meetings and included appropriate tests in our audit work.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

London School of Science & Technology Ltd

Independent Auditor's Report to the Members of London School of Science & Technology Ltd *(continued)*

Period from 1 April 2023 to 30 June 2024

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's or the parent company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group or the parent company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the company's members, as a body, in accordance with chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Kamal A Kureshi (Senior Statutory Auditor)

For and on behalf of:

K K Associates
Statutory Auditor
305 Crown House
Park Royal
North Circular Road
London NW10 7PN

14 November 2024

London School of Science & Technology Ltd
Consolidated Statement of Income and Retained Earnings
Period from 1 April 2023 to 30 June 2024

	Note	Period from 1 Apr 23 to 30 Jun 24 £	Year to 31 Mar 23 £
Turnover	4	83,771,009	58,790,012
Cost of sales		<u>20,867,904</u>	<u>15,434,804</u>
Gross profit		62,903,105	43,355,208
Administrative expenses		<u>37,580,609</u>	<u>21,957,914</u>
Operating profit	5	25,322,496	21,397,294
Other interest receivable and similar income	9	<u>1,374,760</u>	<u>511,006</u>
Profit before taxation		26,697,256	21,908,300
Tax on profit	10	<u>6,703,161</u>	<u>4,223,439</u>
Profit for the financial period and total comprehensive income		<u>19,994,095</u>	<u>17,684,861</u>
Dividends paid and payable	11	(4,256,227)	(650,000)
Retained earnings at the start of the period		<u>52,767,656</u>	<u>35,732,795</u>
Retained earnings at the end of the period		<u>68,505,524</u>	<u>52,767,656</u>

All the activities of the group are from continuing operations.

The notes on pages 25 to 37 form part of these financial statements.

London School of Science & Technology Ltd
Company Statement of Income and Retained Earnings
Period from 1 April 2023 to 30 June 2024

	Note	Period from 1 Apr 23 to 30 Jun 24 £	Year to 31 Mar 23 £
Profit for the financial period and total comprehensive income		19,020,673	17,684,861
Dividends paid and payable	11	(4,256,227)	(650,000)
Retained earnings at the start of the period		<u>52,767,656</u>	<u>35,732,795</u>
Retained earnings at the end of the period		<u><u>67,532,102</u></u>	<u><u>52,767,656</u></u>

The notes on pages 25 to 37 form part of these financial statements.

London School of Science & Technology Ltd

Consolidated Statement of Financial Position

30 June 2024

	Note	30 Jun 24 £	31 Mar 23 £
Fixed assets			
Tangible assets	13	26,613,405	2,542,827
Current assets			
Debtors	15	23,600,362	25,963,377
Cash at bank and in hand		24,902,864	33,834,856
		<u>48,503,226</u>	<u>59,798,233</u>
Creditors: amounts falling due within one year	17	<u>6,591,107</u>	<u>9,553,404</u>
Net current assets		<u>41,912,119</u>	<u>50,244,829</u>
Total assets less current liabilities		<u>68,525,524</u>	<u>52,787,656</u>
Capital and reserves			
Called up share capital	19	20,000	20,000
Profit and loss account		68,505,524	52,767,656
Shareholders funds		<u>68,525,524</u>	<u>52,787,656</u>

These financial statements were approved by the board of directors and authorised for issue on 14 November 2024, and are signed on behalf of the board by:



Mr Ali Jafar Zaidi
Director



Mr Syed Baqar Abbas Zaidi
Director

Company registration number: 04640769

The notes on pages 25 to 37 form part of these financial statements.

London School of Science & Technology Ltd

Company Statement of Financial Position

30 June 2024

	Note	30 Jun 24 £	31 Mar 23 £
Fixed assets			
Tangible assets	13	13,323,323	2,542,827
Current assets			
Debtors	15	35,966,143	25,963,377
Investments	16	10,000	–
Cash at bank and in hand		24,613,901	33,834,856
		<u>60,590,044</u>	<u>59,798,233</u>
Creditors: amounts falling due within one year	17	<u>6,361,265</u>	<u>9,553,404</u>
Net current assets		<u>54,228,779</u>	<u>50,244,829</u>
Total assets less current liabilities		<u>67,552,102</u>	<u>52,787,656</u>
Capital and reserves			
Called up share capital	19	20,000	20,000
Profit and loss account		<u>67,532,102</u>	<u>52,767,656</u>
Shareholders funds		<u>67,552,102</u>	<u>52,787,656</u>

The profit for the financial period of the parent company was £19,020,673 (2023: £17,684,861).

These financial statements were approved by the board of directors and authorised for issue on 14 November 2024, and are signed on behalf of the board by:



Mr Ali Jafar Zaidi
Director



Mr Syed Baqar Abbas Zaidi
Director

Company registration number: 04640769

The notes on pages 25 to 37 form part of these financial statements.

London School of Science & Technology Ltd

Consolidated Statement of Cash Flows

Period from 1 April 2023 to 30 June 2024

	30 Jun 24 £	31 Mar 23 £
Cash flows from operating activities		
Profit for the financial period	19,994,095	17,684,861
<i>Adjustments for:</i>		
Depreciation of tangible assets	952,912	461,366
Other interest receivable and similar income	(1,374,760)	(511,006)
Tax on profit	6,703,161	4,223,439
<i>Changes in:</i>		
Trade and other debtors	2,363,015	(8,660,362)
Trade and other creditors	433,825	(503,967)
Cash generated from operations	29,072,248	12,694,331
Interest received	1,374,760	511,006
Tax paid	(10,099,283)	(1,410,000)
Net cash from operating activities	<u>20,347,725</u>	<u>11,795,337</u>
Cash flows from investing activities		
Purchase of tangible assets	(25,023,490)	(119,093)
Net cash used in investing activities	<u>(25,023,490)</u>	<u>(119,093)</u>
Cash flows from financing activities		
Dividends paid	(4,256,227)	(650,000)
Net cash used in financing activities	<u>(4,256,227)</u>	<u>(650,000)</u>
Net (decrease)/increase in cash and cash equivalents	(8,931,992)	11,026,244
Cash and cash equivalents at beginning of period	33,834,856	22,808,612
Cash and cash equivalents at end of period	<u>24,902,864</u>	<u>33,834,856</u>

The notes on pages 25 to 37 form part of these financial statements.

London School of Science & Technology Ltd

Notes to the Financial Statements

Period from 1 April 2023 to 30 June 2024

1. General information

The company is a private company limited by shares, registered in England and Wales. The address of the registered office is Memo House, 1st Floor, Kendal Avenue, London, W3 0XA.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through profit or loss.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Disclosure exemptions

The parent company satisfies the criteria of being a qualifying entity as defined in FRS 102. As such, advantage has been taken of the following reduced disclosures available under FRS 102:

- (a) Disclosures in respect of each class of share capital have not been presented.
- (b) No cash flow statement has been presented for the company.
- (c) Disclosures in respect of financial instruments have not been presented.
- (d) No disclosure has been given for the aggregate remuneration of key management personnel.

Consolidation

The financial statements consolidate the financial statements of London School of Science & Technology Ltd and all of its subsidiary undertakings.

The results of subsidiaries acquired or disposed of during the period are included from or to the date that control passes.

The parent company has applied the exemption contained in section 408 of the Companies Act 2006 and has not presented its individual profit and loss account.

London School of Science & Technology Ltd

Notes to the Financial Statements *(continued)*

Period from 1 April 2023 to 30 June 2024

3. Accounting policies *(continued)*

Turnover

i) Turnover is measured at the fair value of the consideration received or receivable for services rendered, net of discounts and of Value Added Tax. Revenue from the sale of services is recognised when the significant risks and rewards of ownership have transferred to the buyer on delivery of the services; the amount of revenue can be measured reliably; it is probable that the associated economic benefits will flow to the entity; and the costs incurred or to be incurred in respect of the transactions can be measured reliably.

ii) The payment policy of customers is payment of 25% upon completion of the first academic term of studies, 25% upon completion of the second academic term of studies, and 50% upon completion of the third academic term of studies which is the final term for an academic year. Students are taught in accordance with the company's academic calendar which lists all weeks in the academic year during which students are taught. The company recognises revenue based on the number of weeks that students have been taught during the period for which results are being presented. The total fees for each academic year is apportioned across the number of weeks of teaching carried out by the company. That part of the fees relating to the weeks for which teaching has been completed in the accounting period is recognised as fees income.

This policy is in accordance with FRS102 percentage of completion method whereby tuition fees is being recognised as revenue over the period of instruction.

Taxation

The taxation expense represents the aggregate amount of current and deferred tax recognised in the reporting period. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, tax is recognised in other comprehensive income or directly in equity, respectively.

Current tax is recognised on taxable profit for the current and past periods. Current tax is measured at the amounts of tax expected to pay or recover using the tax rates and laws that have been enacted or substantively enacted at the reporting date.

Deferred tax is recognised in respect of all timing differences at the reporting date. Unrelieved tax losses and other deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date that are expected to apply to the reversal of the timing difference.

Operating leases

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

London School of Science & Technology Ltd

Notes to the Financial Statements *(continued)*

Period from 1 April 2023 to 30 June 2024

3. Accounting policies *(continued)*

Tangible assets *(continued)*

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other comprehensive income and accumulated in equity, except to the extent it reverses a revaluation decrease of the same asset previously recognised in profit or loss. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other comprehensive income to the extent of any previously recognised revaluation increase accumulated in equity in respect of that asset. Where a revaluation decrease exceeds the accumulated revaluation gains accumulated in equity in respect of that asset, the excess shall be recognised in profit or loss.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Fixtures fittings and equipment	-	25% straight line
Leasehold improvements	-	10% straight line

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the company are assigned to those units.

Financial instruments

A financial asset or a financial liability is recognised only when the company becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the transaction price, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Debt instruments are subsequently measured at amortised cost.

Where investments in non-convertible preference shares and non-puttable ordinary shares or preference shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in profit or loss. All other such investments are subsequently measured at cost less impairment.

London School of Science & Technology Ltd

Notes to the Financial Statements *(continued)*

Period from 1 April 2023 to 30 June 2024

3. Accounting policies *(continued)*

Financial instruments *(continued)*

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in profit or loss, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised in profit or loss immediately.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised in profit or loss immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

4. Turnover

The whole of the turnover is attributable to the principal activity of the group wholly undertaken in the United Kingdom.

5. Operating profit

Operating profit or loss is stated after charging:

	Period from 1 Apr 23 to 30 Jun 24	Year to 31 Mar 23
	£	£
Depreciation of tangible assets	952,912	461,366

London School of Science & Technology Ltd

Notes to the Financial Statements *(continued)*

Period from 1 April 2023 to 30 June 2024

6. Auditor's remuneration

	Period from 1 Apr 23 to 30 Jun 24 £	Year to 31 Mar 23 £
Fees payable for the audit of the financial statements	<u>15,000</u>	<u>15,000</u>

7. Staff costs

The average number of persons employed by the group during the period, including the directors, amounted to:

	30 Jun 24 No.	31 Mar 23 No.
Academic staff	276	206
Administrative staff	<u>195</u>	<u>169</u>
	<u>471</u>	<u>375</u>

The aggregate payroll costs incurred during the period, relating to the above, were:

	Period from 1 Apr 23 to 30 Jun 24 £	Year to 31 Mar 23 £
Wages and salaries	21,469,109	12,961,259
Social security costs	2,031,898	1,199,164
Other pension costs	<u>299,085</u>	<u>185,580</u>
	<u>23,800,092</u>	<u>14,346,003</u>

London School of Science & Technology Ltd

Notes to the Financial Statements *(continued)*

Period from 1 April 2023 to 30 June 2024

7. Staff costs *(continued)*

Wages and salaries as above include £1,010,145 paid to contractors (2023 - £1,033,768).

The number of employees including directors whose gross salary was over £100,000 was as below:

	2024 £	2023 £
£145,000 - £149,999	1	–
£175,000 - £179,999	–	1
£190,000 - £194,999	–	1
£195,000 - £199,999	1	–
£210,000 - £214,999	1	–
£215,000 - £219,999	1	–
£245,000 - £249,999	1	–
£335,000 - £339,999	1	–
£350,000 - £354,999	–	1
£435,000 - £439,999	1	–

Head of provider remuneration

	2024 £	2023 £
Mr A J Zaidi		
Salary and consultancy	338,750	170,000
Total	<u>338,757</u>	<u>170,003</u>

The pay multiple of head of provider's salary and the median salary of other employees is 8.5 (2023 - 5.5), and head of provider's total remuneration and median salary of other employees is 8.5 (2023 - 5.5).

The company has performed well under leadership of head of provide (CEO). The directors do not consider the head of provider's remuneration to be excessive and consider it to be comparable to other providers in the industry.

Mr A J Zaidi became head of provider on 24 March 2023. Prior to this Mr S B A Zaidi was head of provider. Mr S B A Zaidi has received remuneration for services provided as below during the 15 month period ended 30 June 2024.

	2024 £	2023 £
Mr S B A Zaidi		
Salary and consultancy	437,500	350,000

The pay multiple of previous year head of provider's salary and the median salary of other employees is 11.0 (2023 - 11.2).

London School of Science & Technology Ltd

Notes to the Financial Statements *(continued)*

Period from 1 April 2023 to 30 June 2024

8. Directors' remuneration

The directors' aggregate remuneration in respect of qualifying services was:

	Period from 1 Apr 23 to 30 Jun 24 £	Year to 31 Mar 23 £
Remuneration	<u>1,200,753</u>	<u>872,959</u>

Remuneration of the highest paid director in respect of qualifying services:

	2024 £	2023 £
Aggregate remuneration	<u>437,500</u>	<u>350,000</u>

9. Other interest receivable and similar income

	Period from 1 Apr 23 to 30 Jun 24 £	Year to 31 Mar 23 £
Interest on bank deposits	<u>1,374,760</u>	<u>511,006</u>

10. Tax on profit

Major components of tax expense

	Period from 1 Apr 23 to 30 Jun 24 £	Year to 31 Mar 23 £
Current tax:		
UK current tax expense	6,703,161	4,223,439
Tax on profit	<u>6,703,161</u>	<u>4,223,439</u>

London School of Science & Technology Ltd

Notes to the Financial Statements *(continued)*

Period from 1 April 2023 to 30 June 2024

10. Tax on profit *(continued)*

Reconciliation of tax expenses

The tax assessed on the profit for the period is higher than (2023: higher than) the standard rate of corporation tax in the UK of 25.00% (2023: 19.00%).

	2024 £	2023 £
Profit before taxation	<u>26,697,256</u>	<u>21,908,300</u>
Profit multiplied by rate of tax	6,674,314	4,162,577
Effect of capital allowances and depreciation	<u>28,847</u>	<u>60,862</u>
Total	<u>6,703,161</u>	<u>4,223,439</u>

11. Dividends

	30 Jun 24 £	31 Mar 23 £
Dividends paid during the period (excluding those for which a liability existed at the end of the prior period)	<u>4,256,227</u>	<u>650,000</u>

12. Details of grant and fee income

	2024 £	2023 £
Fee income from taught awards	<u>83,771,009</u>	<u>58,790,012</u>

London School of Science & Technology Ltd

Notes to the Financial Statements *(continued)*

Period from 1 April 2023 to 30 June 2024

13. Tangible assets

Group	Freehold property £	Long leasehold property £	Fixtures fittings and equipment £	Total £
Cost				
At 1 April 2023	–	634,075	5,762,155	6,396,230
Additions	8,986,747	13,290,082	2,746,661	25,023,490
At 30 June 2024	<u>8,986,747</u>	<u>13,924,157</u>	<u>8,508,816</u>	<u>31,419,720</u>
Depreciation				
At 1 April 2023	–	–	3,853,403	3,853,403
Charge for the period	–	–	952,912	952,912
At 30 June 2024	<u>–</u>	<u>–</u>	<u>4,806,315</u>	<u>4,806,315</u>
Carrying amount				
At 30 June 2024	<u>8,986,747</u>	<u>13,924,157</u>	<u>3,702,501</u>	<u>26,613,405</u>
At 31 March 2023	<u>–</u>	<u>634,075</u>	<u>1,908,752</u>	<u>2,542,827</u>
Company				
	Freehold property £	Long leasehold property £	Fixtures fittings and equipment £	Total £
Cost				
At 1 April 2023	–	634,075	5,762,155	6,396,230
Additions	8,986,747	–	2,746,661	11,733,408
At 30 June 2024	<u>8,986,747</u>	<u>634,075</u>	<u>8,508,816</u>	<u>18,129,638</u>
Depreciation				
At 1 April 2023	–	–	3,853,403	3,853,403
Charge for the period	–	–	952,912	952,912
At 30 June 2024	<u>–</u>	<u>–</u>	<u>4,806,315</u>	<u>4,806,315</u>
Carrying amount				
At 30 June 2024	<u>8,986,747</u>	<u>634,075</u>	<u>3,702,501</u>	<u>13,323,323</u>
At 31 March 2023	<u>–</u>	<u>634,075</u>	<u>1,908,752</u>	<u>2,542,827</u>

See note 22 relating to charges on assets.

14. Access and participation expenditure

The school's fee category does not require an access and participation plan. An access and participation statement is available on the School's website: <https://www.lsst.ac/about/access-participation-statement/>.

London School of Science & Technology Ltd

Notes to the Financial Statements *(continued)*

Period from 1 April 2023 to 30 June 2024

15. Debtors

	Group		Company	
	30 Jun 24	31 Mar 23	30 Jun 24	31 Mar 23
	£	£	£	£
Trade debtors	20,262,612	15,847,681	20,262,612	15,847,681
Amounts owed by group undertakings	–	–	12,311,250	–
Other debtors	3,337,750	10,115,696	3,392,281	10,115,696
	<u>23,600,362</u>	<u>25,963,377</u>	<u>35,966,143</u>	<u>25,963,377</u>

Other debtors include £708,725 (2023 - £8,775,121) due from related parties, see note 24.

16. Investments

	Group		Company	
	30 Jun 24	31 Mar 23	30 Jun 24	31 Mar 23
	£	£	£	£
Investments in group undertakings	–	–	10,000	–
	<u>–</u>	<u>–</u>	<u>10,000</u>	<u>–</u>

Investments in group undertaking

	Registered office	Class of share	Percentage of shares held
	£	£	£
Subsidiary undertakings			
Zabs Properties Ltd	York Cottage Pinner Hill Pinner Middlesex HA5 3XX	Ordinary	100

On 1 April 2023 London School of Science & Technology Ltd acquired 100% of the issued share capital of Zabs Properties Ltd, which has been consolidated in these financial statements.

17. Creditors: amounts falling due within one year

	Group		Company	
	30 Jun 24	31 Mar 23	30 Jun 24	31 Mar 23
	£	£	£	£
Trade creditors	5,271,262	5,039,277	5,388,787	5,039,277
Corporation tax	699,410	4,095,532	374,936	4,095,532
Social security and other taxes	526,237	371,993	526,237	371,993
Other creditors	94,198	46,602	71,305	46,602
	<u>6,591,107</u>	<u>9,553,404</u>	<u>6,361,265</u>	<u>9,553,404</u>

Trade creditors include £1,236,094 (2023 - £702,051) which was due to related parties, see note 24.

London School of Science & Technology Ltd

Notes to the Financial Statements *(continued)*

Period from 1 April 2023 to 30 June 2024

18. Employee benefits

Defined contribution plans

The amount recognised in profit or loss as an expense in relation to defined contribution plans was £299,085 (2023: £185,580).

19. Called up share capital

Issued, called up and fully paid

	30 Jun 24		31 Mar 23	
	No.	£	No.	£
Ordinary shares of £1 each	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>

The holders of ordinary shares are entitled to receive dividends from time to time and are entitled to one vote per share at meetings of the company. All ordinary shares rank equally with regards to the company's residual assets.

20. Analysis of changes in net debt

	At 1 Apr 2023	Cash flows	At 30 Jun 2024
	£	£	£
Cash at bank and in hand	<u>33,834,856</u>	<u>(8,931,992)</u>	<u>24,902,864</u>

21. Operating leases

The group and company as lessee amounts are the same, as noted below

The total future minimum lease payments under non-cancellable operating leases are as follows:

	2024	2023
	£	£
Not later than 1 year	2,410,405	2,833,020
Later than 1 year and not later than 5 years	9,956,815	8,825,570
Later than 5 years	<u>15,626,171</u>	<u>12,835,143</u>
Total	<u>27,993,391</u>	<u>24,493,733</u>

London School of Science & Technology Ltd (LSST) signed some long leases as part of its continued growth and expansion. The locations of these buildings are situated in prime locations in London, Birmingham and Luton. There are no restrictions in subletting to third parties if needed. The landlords cannot ask LSST to vacate premises earlier than expiry of the rent leases, which have expiry dates up to 2039. Due to University requirements, LSST is required to hold long leases of the campuses. The leases can be re-negotiated with the landlords if necessary. Lease payments recognised as an expense during the period ended 30 June 2024 amounted to £3,581,415 (2023 - £2,898,036).

London School of Science & Technology Ltd

Notes to the Financial Statements *(continued)*

Period from 1 April 2023 to 30 June 2024

22. Charges on assets

On 19 February 2007 a rent deposit deed charge was placed on the company's bank in favour of Proudreed Real Estate Ltd in respect of rent deposit monies initially £7,540. This charge was satisfied on 21 January 2024.

On 04 September 2019 a debenture was created and registered giving HSBC UK Bank PLC a fixed and floating charge over the company's assets to cover any temporary overdraft facilities and/or credit card facilities.

On 22 October 2021 a debenture was created and registered giving Barclays Bank PLC a fixed and floating charge over the company's assets. A charge over a property owned by a director was also given to the bank. A term Loan facility has been arranged with Barclays Bank PLC for £3.6 million effective 2 November 2021 until 2 April 2027. No Drawdown has taken place using this facility as at date of signature on these financial statements. This charge was satisfied on 21 January 2024.

23. Directors' advances, credits and guarantees

During the period the directors entered into the following advances and credits with the company and its subsidiary undertakings:

	Balance brought forward and outstanding	
	30 Jun 24	31 Mar 23
	£	£
Payable to Mr Syed Baqar Abbas Zaidi	(88,950)	-

London School of Science & Technology Ltd

Notes to the Financial Statements *(continued)*

Period from 1 April 2023 to 30 June 2024

24. Related party transactions

Group

During the year the company entered into the following transactions with related parties:

	2024	2023	2024	2023
	£	£	£	£
Readytac Ltd	505,080	–	–	–
Directors remuneration - see Note 8	1,200,753	872,959	(88,950)	–
Directors dividends - see Note 11	4,256,227	650,000	–	–
Zabs Group Ltd	645,836	517,371	550,625	615,704
Student Recruitment & Management Ltd	1,680,074	–	(1,147,144)	–
L C College Ltd	1,428,728	2,299,526	–	(702,051)
Zabs Property	3,259,353	8,433,617	158,100	8,159,117
Gucaai Ltd	670,675	–	–	–

The related parties are related due to being under common control.

The nature of payments to related parties relate to recharges of property rentals, purchase of equipment, recruitment consultancy, and other costs.

No security or guarantee has been given in respect of any related party transaction.

The amounts due from related parties relate to rent deposits Zabs Group Ltd £550,625 and Zabs Property £158,100. The amounts payable to Student Recruitment & Management Ltd of £1,147,144 relate to recruitment consultancy.

LSST did not consider it to be required and has not made any allowance for bad or doubtful debts in respect of related parties in the year.

25. Controlling party

The company is controlled by the director Mr S B A Zaidi who owns 90% and together with his family owns 100% of the issued ordinary share capital.

26. Key management personnel

The total compensation of key management personnel including during this period was £1,286,646 (2023 - £872,959).

27. Termination benefits

The statutory workplace pension scheme is the only termination benefit applicable to all employees.
